# 1...One of the most difficult problems we face in the next 10 years is to pull the University together in a new form. . ."

Continued from Page 12.

give an example. I have the feeling, along with a great many others, that we ought to be making substantial changes in the content and perhaps even the form of the freshman year — that we're missing the (point) by not offering the greater intellectual challenge at the very outset to entering students.

COLLEGIAN: Then it's tough to

change the freshman year? **EDDY:** And it's very tough to change the freshman year because there are a lot of service courses, there are a lot of departmental offerings that are built into the freshman year, there's a lot of prejudice in regard to the baccalauereate degree requirements, there's a lot of inertia in the residence halls in the form in which the residence halls are currently administered. There's a reluctance on the part of students to separate the freshman out from other classes. All of these things

add up to overcoming tremendous obstacles even to making relatively minor changes in the freshman experience.

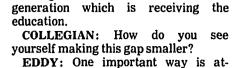
COLLEGIAN: (You have) developed a good reputation for dealing with students in your two years here. EDDY: Thank you.

COLLEGIAN: Has this relationship helped your decision making?

EDDY: It has helped enormously to give me a perspective on how the recipient is viewing the experience of education. From whatever student contacts I've been able to develop, I get a continual feedback which gives me a whole new perspective on what's happening — not just to what we are throwing out, but what is being picked

COLLEGIAN: Well, how would you say this perspective differs from your

EDDY: I think there is a much wider gap between the generations which is



offering the education and and the

tempting to understand the nature of the differences.I think of today's student as being substantially more pragmatic than the education that is being offered. We still cling to the idea that somehow something is happening to change the character and values of students as they go through the four years of higher education without recognizing that the changes may well be out of our hands and in the hands of the student subculture. We may have very little to do

with what happens to the student. COLLEGIAN: Do you see that as

being good or bad? EDDY: From my own personal point of view it's not good because it ought to be more of a community of scholars rather than divided into two classes.

COLLEGIAN: Would you, for instance, like to see administrators and faculty at Moving On this weekend or the reverse - students at more (conservative) forms of entertainment?

EDDY: Oh, I think it's a little of both and I don't think it's easy to solve. I don't know if the students would welcome us any more than we would welcome them, but I think they (would) discover that we're not as elderly and stodgy as as they often look upon us as being and that they are not as immature as we often look upon them as being.

COLLEGIAN: Do you feel there is need for improvement in administratorstudent relations?

EDDY: ... It's difficult for me. having been here only two years, to know what the relationship has been in the past. And I guess I'd hate to generalize in saying it needs more or it needs less or anything like that on the basis of only two years All I know is that in the two years that

I have been here, one of the most rewarding aspects of my experience has been to have the opportunity to get to know students better and to have them more open and free in voicing their attitudes and opinions and prejudices in my presence.

COLLEGIAN: So there is room for

improvement? EDDY: In terms of my relationship with students, yes. But I hate to generalize on the basis . . .

COLLEGIAN: Do you expect or would you like to advance any further in your educational career before retiring?

EDDY: I've had a very rich and satisfying 30 or so years in higher

education and a variety of experiences. COLLEGIAN: Do you have any comments in general on what you'd like to see in the future of Penn State?

EDDY: . . . There are . . . two aspects that I would reiterate. One is that (Penn State) is really owned by the people of the state. I think we need to stress more than we do the ownership of this instutution by the people. I don't mean that it's owned by the trustees or the legislature or by the students or by the alumni, but it's owned by the taxpayers. It's their University. They are the ones who will eventually decide whether or not it's worth supporting as a great university or just another mediocre state university.

The second aspect of it is that I think one of the most difficult problems we face in the next 10 years is to pull the University together in a new form, perhaps reduced in scope, but not reduced in the pride in which its own people take in it.

It will be extremely difficult to make the kinds of decisions we have been talking about and have the people still feel a sense of Penn State pride. I don't think any of us give the University credit for being as good as it is. There is a feeling that one ought to laugh derisively when somebody says, "This is a great university." It is a great university, but few of its students and not enough of its faculty and staff members are willing to stand up and say so.

**COLLEGIAN: Why not?** EDDY: Because attention is given too

one's life — such as waiting in line for tickets for the Grateful Dead over which the University, as such, has no control. Or not being able to register in the first choice section of a course, or going to the library and discovering the one book one needed and wanted was stolen or checked out. COLLEGIAN: Then these problems

often to the annoying things which affect

are not unique to Penn State. Do you think other students and faculty at other similiar institutions underrate their university's images also? EDDY: I suspect they do.

COLLEGIAN: Is that a sign of the

EDDY: It's another sign of anti-

institutionalism which is fairly rampant in our society. We don't trust institutions and we don't trust structure.

COLLEGIAN: What do you find are any differences between the small college and the medium size university where you have been in the past compared to being the provost of a very large institution like Penn State?

EDDY: I am surprised to discover how little difference there is. Basically all of the problems, when you get right down to the essence of them, are people problems. (The size) doesn't seem to matter — people are the same.

You're dealing essentially with the hopes and dreams and the anxieties and the fears of people. And I suspect that this will always be so because one isn't going to change human nature just by having ... institutions of higher education. But I think that the most creative leadership of educational institutions increasingly will come from the . . . leaders who are compassionate

COLLEGIAN: How does Penn State rank compassion-wise? EDDY: I think we have been (com-

passionate). Despite the feelings of many who feel that we are, as a central administration, cruel and hard hearted, there is an extraordinary amount of awareness of the fragility of people. There is an extraordinary amount of compassion among the administrators.

COLLEGIAN: Is this going to be a handicap in the '80s when a lot of tough decisions and "guts" are going to be the virtue to have?

EDDY: Well, I guess you would have to rephrase that, wouldn't you, to say "guts with compassion." COLLEGIAN: (You mean) tall yet

short; fat yet thin?

EDDY: Oh, I guess it means the courage to make decisions, but always be sensitive to human need.

**Once** 

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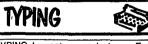
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