



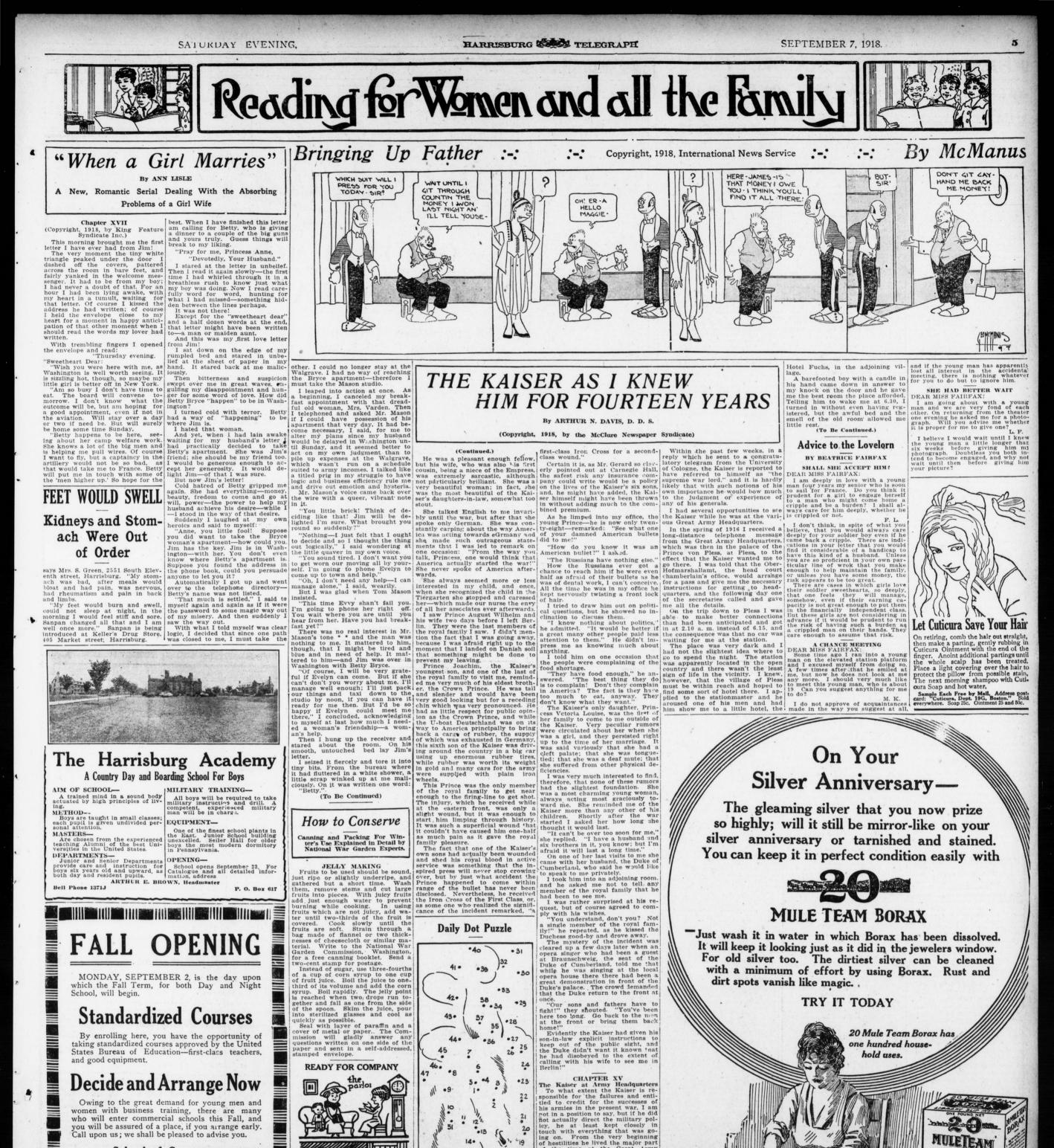
Owing to the great demand for young men and women with business training, there are many who will enter commercial schools this Fall, and you will be assured of a place, if you arrange early. Call upon us; we shall be pleased to advise you.

School of Commerce

Harrisburg Business College

Troup Building Bell, 485

15 So. Market Square Dial, 4393





where in the U.S. A. this winter, and company may stay to tea, if your shelves are full of canned goods. Free book of instructions on canning and drying may be had from the National War Garden Commission, Washing-



CHAPTER XV

The Kaiser at Army Headquarters
To what extent the Kaiser is responsible for the failures and entitled to credit for the successes of his armies in the present war, I am not in a position to say, but if he did not actually direct the military policy, he at least kept closely in touch with everything that was going on. From the very beginning of hostilities he lived the major part of the time at the Great Army Headquarters and was in constant consultation with his military leaders.

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Knowing the self-confidence he possessed and the high value he placed on his own judgment in all things, and especially in military matters, I am inclined to believe that he took a very direct part in the councils of the General Staff, and it is most unlikely that any major move was ever made without his sanction. I can imagine the dramatic scene that would follow if anyone at these army conferences was presumptuous and bold enough openly to oppose the Kaiser's plans.





